

SEVENTH FRAMEWORK PROGRAMME
Marie Curie Actions
People
International Research Staff Exchange Scheme

Annex I - "Description of Work"

DESCRIPTION OF WORK

PART A

1. *Grant agreement details*

Full Title: Commercial Local Urban District Programme

Acronym: CLUDs

Proposal Number: 269142

Scientific Panel: Economic Sciences ECO

Grant Agreement Number: PIRSES-GA-2010-269142

Duration of the project: months 36

2. List of *partner organisations*

Partner Number	Partner name	Partner short name	Country
1 <i>Beneficiary 1</i> Coordinator	UNIVERSITA DEGLI STUDI MEDITERRANEA DI REGGIO CALABRIA	DSAT	I
2 <i>Beneficiary 2*</i>	THE UNIVERSITY OF SALFORD	SOBE	UK
3 <i>Beneficiary 3</i>	SVERIGES LANTBRUKSUNIVERSITET	SLU	SE
4 <i>Beneficiary 4</i>	UNIVERSITA DEGLI STUDI LA SAPIENZA DI ROMA	FOCUS	I
3 Partner 3	NORTHEASTERN UNIVERSITY	NEUSUP	USA
4 Partner 4	San Diego State University Foundation	SDSU	USA

3. Project summary

The proposal is based on a research project integrated with a higher education agenda finalized to explore a new approach in delivering and implementing integrated urban policies and programmes. The proposal intends to explore the potential of a new tool for renovating degraded public spaces and improving the attractiveness and accessibility of deprived urban areas by focusing on the high potential of local commercial activities. The exploration is oriented to the implementation of an innovative tools: CLUDs, Commercial Local Urban Districts, aimed at emphasizing the strategic role of small retails -handcraft and typical food- in reinforcing the sense of community, reducing transportation costs and contributing to the creation of attractive urban environment, thus producing increase of private investments. The CLUDs are designated areas, reflecting the rationale of Economic Opportunity Zones. In particular, the thematic specification of the CLUDs is related to local small retail associations that can be occurred on typical local production. The implementation of the programme is based on a networking of four EU universities (Reggio Calabria, Salford, Uppsala, Rome) and two USA universities (Boston and San Diego), which all hold the leading positions in planning education, training and research in their countries. Partners will exchange staff members, Early stage and EXperienced Researchers, around yearly seminars/meetings, workshops, and a final international symposium. The core of this network activity regards: Joint research and training activities on two main topics - public/private partnership (PPP) and urban regeneration; an international symposium on PPP in urban regeneration process. **The expected result is to bring together an international and interdisciplinary group of research team for the purpose of forming an excellent centre of synergy in research and innovation transfer in the field of PPP applied to urban regeneration actions and policies.**

PART B

4. Quality of the Exchange Programme¹²

4.1 Objectives and relevance of the joint exchange programme

The Joint Exchange Programme proposal is based on a research project integrated with a higher education agenda finalized to explore a new approach in delivering and implementing integrated urban policies and programmes. The exploration is oriented to the implementation of an innovative tool: CLUDs, Commercial Local Urban Districts, aimed at emphasizing the strategic role of small retails - handcraft and typical food- in reinforcing the sense of community, reducing transportation costs and contributing to the creation of attractive urban environment, thus producing increase of private investments.

The expected result is to bring together an international and interdisciplinary group of research team for the purpose of forming an excellent centre of synergy in research and innovation transfer in the field of Public Private Partnership applied to urban regeneration actions and policies.

The specific objectives of the CLUDs programme are three, as following:

1. Setting up an analytical process to understand how Public Private Partnership can be both marketable and social sustainable by highlight integrated approach related to Credit access, local resources promotion, job creation, social activation;
2. Setting up an analytical process to understand how a territorial milieu can reinforce local urban regeneration initiatives;
3. Classifying levels of flows' intensity from territorial production and local consumption that can be explained by CLUD rationale.

The above specific objectives make plans for the Work Packages of the programme.

The programme is articulated in 3 Work Packages:

The Work Package are listed in table 1 with respect the leader beneficiary linked to the specific participant organization.

Table 1: List of Work Packages

Work package n°	Work package title	Beneficiary/Participant organisation short name	Start month	End month
1	Urban Management Tool	DSAT/NEUSUP	1	12
2	Territorial milieu	SLU/SODA/SDSU	13	24
3	CLUDs' Local Action Plan	FOCUS/SDSU	25	36

Table 2: Work Packages

Work package number	1	Start date or starting event: Kick off meeting	Year 1 month 1
Work package title	Urban Management Tool		
Beneficiary/Participant Organisation short name	DSAT/NEUSUP		

¹ The researchers identified by this Annex I can be replaced by other researchers in accordance with the definitions contained in Art. III.1.

² The exchange plan foreseen by this Annex I is indicative and can be modified subject to the approval of the Commission. However the maximum number of researcher months in the project shall not be increased throughout the duration of the grant agreement.

Objectives

The specific objective of the WP1 is “The construction of the conceptual framework necessary to develop the CLUDs model”.

The former is aimed at:

1. integrating physical interventions, public- private management, localisation of enterprises and economic logistics.
2. Developing a key-feature to innovate the theoretical background of BIDs (Business Improvement Districts) defined and implemented in USA.

Description of work

The scientific activities are articulated as following:

Task 1.1 : Trainings will be given by NEUSUP on Public Private Partnership rules and on labour market in Urban Neighbourhoods relate to Business start-up and urban management tools. The main variables and factors of urban district model

Task 1.2: The kick off meeting of CLUDs project among all partners will be held in Boston - NEUSUP

Task 1.3 A web page for the CLUDs project will be prepared in the first 6 month period

Task 1.4 Research activities will focus on:

- Cluster Analysis rationale – DSAT-NEUSUP
- Public domain, free enterprise zones and project financing tools including those from European Commission structural funds (Jessica and Jeremie) –DSAT FOCUS SOBE SLU
- Social balance related to the urban service's demand SOBE FOCUS SLU
- urban regeneration policies in Europe and North America DSAT - SOBE – SDSU
- Compared analysis of BIDs management models, of Economic Opportunity Zones and local district NEUSUP DSAT SOBE

Task 1.5 The midterm meeting among all partners to define a midterm evaluation report to upgrade the research project and to define the guidelines for the final workshop will be held in Reggio Calabria - DSAT

Task 1.6 The workshop on ECONOMIC DEVELOPMENT STRATEGIES with respect public/private partnerships; Neighborhood-Based Economic Development; Community Development Financing will be held at the end of the first year by the Northeastern University.

Deliverables

D1.1: Logical frame work of the research – inception report

D1.2: Midterm evaluation report collecting exchanged researcher report summaries

D1.3 Scientific report: The Economic Development Strategies in Urban Neighborhoods

Researchers involved

The first year exchange will involve, as host organization, the Northeastern University (**NEUSEP**).

From the Beneficiary 1 (Coordinator) – **DSAT**, the researchers involved are as following: ESR1, ESR2, ESR3, ESR4 for 4 months – ER1, ER2, ER3 for 3 months, ER4, ER5, ER6,

CLUDs

ER7, ER8 for 2 months, MANAG1 for 1 months, TECHN1 for 2 months.

From the Beneficiary 2– **SOBE**, the researchers involved are as following: ESR5, ESR6, ESR7, ESR8 for 3 months, ER9, ER10, ER11, ER12 for 2 months.

From the Beneficiary 3 – **SLU**, the researchers involved are as following: ESR9, ESR10, ESR11, ESR12 for 3 months, ER13, ER14, ER15 for 2 months.

From the Beneficiary 4 – **FOCUS**, the researchers involved are as following: ESR13, ESR14, ESR15, ESR16 for 3 months, ER16, ER17, ER18, ER19, ER20 for 2 months.

The first year exchange will involve, as home organization, the University of Reggio Calabria (DSAT).

From the partner organisation 1 – **NEUSUP**, the researchers involved are as following: ER21, ER22, ER23, ER24, for 1month.

From the partner organisation 2 – **SDSU**, the researchers involved are as following: ER25, ER26, ER27, ER28, for 1month.

Work package number	2	Start date or starting event:	Year 2 month 13
Work package title	Territorial Milieu		
Beneficiary/Participant Organisation short name	SLU/SODA/SDSU		
Objectives			
<p>The specific objective of the WP2 is “The construction of the CLUDs model aimed at incorporating the territorial milieu (including urban-rural interactions) into local urban regeneration initiatives”.</p> <p>The former is aimed at:</p> <ol style="list-style-type: none"> 1. incorporating urban-rural interactions into implement urban management tools. 2. exploiting the potential of grass-rooted community-driven initiatives into urban management tools. 			
Description of work			
<p>The scientific activities are articulated as following:</p> <p><u>Task 2.1</u> : NEUSEP will accomplish the training activities already on track in the previous year</p> <p><u>Task 2.2</u> : SDSU will focus the training activities on urban regeneration project, sustainable neighborhood design, comparative community planning in Europe and North America, Strategic planning with particular attention to urban-rural rationale</p> <p><u>Task 2.3</u> The web page for the CLUDs project will be updated with the ongoing results</p> <p><u>Task 2.4</u> Research activities will focus on:</p> <ul style="list-style-type: none"> • Urban regeneration projects: the transformation of urban areas, rural areas and urban-rural context – SOBE-SDSU FOCUS • Urban milieu vs. territorial milieu as source of local development SLU FOCUS SOBE DSAT (Territorial milieu as sustainability paradigm for CLUDs model) • Urban design and spatial planning - DSAT SOBE NEUSEP • Urban Rural rationale (Local Production for local Consumption- SLU SOBE NEUSEP 			

CLUDs

- CLUDs model variables and identification of context variables to define the constraints of the model - SOBE SDSU DSAT

Task 2.5 The second midterm meeting among all partners will be held in Salford and will produce the Update midterm evaluation report on the aspects of Urban Rural rationale and Community planning with respect CLUDs model, and will define the guidelines for the final workshop.

Task 2.6 The workshop on the presentation of the CLUDs model will be held at the end to the first year in San Diego at the San Diego State University.

Deliverables

D2.1: Update midterm evaluation report on particular aspects: Urban-Rural rationale and Community planning with respect CLUDs model

D2.2 Workshop report – The CLUD model

Researchers involved

The second year exchange will involve, as host organization, both the Northeastern University (NEUSEP) and the San Diego State University (SDSU).

From the Beneficiary 1 (Coordinator) – **DSAT**, the researchers involved are as following: ESR1, ESR2, ESR3, ESR4 for 4 months to NEUSEP and 2 months to SDSU – ER1, ER2, ER3 for 3 months to NEUSEP and 3 months to SDSU, ER4, ER5, ER6, ER7, ER8 for 1 month to SDSU, MANAG1 for 1 month to SDSU, TECHN1 for 1 month to SDSU.

From the Beneficiary 2– **SOBE**, the researchers involved are as following: ESR5, ESR6, ESR7, ESR8 for 1 month to NEUSEP and 4 months to SDSU; ER9, for 3 months to SDSU, ER10, ER11, ER12 for 1 months to SDSU.

From the Beneficiary 3 – **SLU**, the researchers involved are as following: ESR9, ESR10, ESR11, ESR12 for 1 month to NEUSEP and 4 months to SDSU, ER13 for 3 months to SDSU; ER14, ER15 for 1 month to SDSU.

From the Beneficiary 4 – **FOCUS**, the researchers involved are as following: ESR13, ESR14, ESR15, ESR16 for 1 month to NEUSEP and 4 months to SDSU, ER16, ER17, ER18, ER19, ER20 for 1 month to SDSU.

The second year exchange will involve, as home organization, the University of Salford (SOBE).

From the partner organisation 1 – **NEUSUP**, the researchers involved are as following: ER21, ER22, ER23, ER24, for 1month.

From the partner organisation 2 – **SDSU**, the researchers involved are as following: ER25, ER26, ER27, ER28, for 1month.

Work package number	3	Start date or starting event:	Year 3 month 25
Work package title	CLUDs' Local Action Plan		
Beneficiary/Participant Organisation short name	FOCUS/SDSU		

Objectives

The specific objective of the WP3 is “The construction of the CLUDs Local Action Plan.”

The specific objective aims at:

1. Testing the CLUDs model
2. Designing the CLUDs’ Local Action Plan structure

The WP3 is characterized by the implementation of the CLUDs Action Plan to different urban areas with diverse peculiarities. This WP aims at producing and implementing Action Plans for some pilot areas, through the broader involvement of the local community and stakeholders, and at developing a toolkit of transferable good practices to orient urban development policies. The results of previous WPs will be encompassed in this WP, finalised to test the model. Moreover, it will be figured out how to involve local enterprises and stakeholders in implementing the proposed Plan, both through creative and innovative solutions and methods, and by promoting environmentally sustainable practices and certifications.

Description of work

The scientific activities are articulated as following:

Task 3.1 SDSU will accomplish the training activities already on track in the previous year

Task 3.2 The web page for the CLUDs project will be updated with the ongoing results

Task 3.3 Research activities will focus on:

- Local Action Plan Structure – FOCUS, SDSU, DSAT
- How to involve local stakeholders: who should be involved, when and why – SOBE, NEUSEP, SLU, FOCUS
- The selection of case studies - FOCUS, SLU, SOBE, DSAT
- Test of the action plan through quantitative (i.e. Cost-Benefits Analysis, Planning Balance Sheet, and other quantitative techniques) and qualitative (i.e. semi structured interviews to key persons, focus groups) methods – NEUSEP, DSAT, SOBE, SDSU
- Drawing from the test of the action plans a toolkit of transferable good practices - FOCUS, SOBE, DSAT, SLU

Task 3.4 The third midterm meeting among all partners will define a timetable to implement the action plan on CLUDs. The meeting will have also the role to disseminate the first results of the research. It will be held in Roma at the University “La Sapienza”.

Task 3.5 The international Symposium on PPP and sustainable urban regeneration with respect urban-rural rationale, will be held at the end to the third year at the University of Reggio Calabria.

Deliverables

D3.1: Update midterm evaluation second report: CLUDs and historical center, service supply and social issues

D3.2 International Symposium – The CLUDs and its interdisciplinary aspects.

Researchers involved

The third year exchange will involve, as host organization, the San Diego State University (SDSU).

From the Beneficiary 1 (Coordinator) – **DSAT**, the researchers involved are as following: ESR1, ESR2, ESR3, ESR4 for 2 months – ER1, ER2, ER3 for 3 months.

CLUDs

From the Beneficiary 2– **SOBE**, the researchers involved are as following: ESR5, ESR6, ESR7, ESR8 for 4 months; ER9 for 4 months, ER10, ER11, ER12 for 1 month.

From the Beneficiary 3 – **SLU**, the researchers involved are as following: ESR9, ESR10, ESR11, ESR12 for 4 months, ER13 for 3 months; ER14, ER15 for 1 months.

From the Beneficiary 4 – **FOCUS**, the researchers involved are as following: ESR13, ESR14, ESR15, ESR16 for 4 months, ER16, ER17, ER18, ER19, ER20 for 1 month.

The third year exchange will involve, as home organization, the University of Roma “La Sapienza” (FOCUS) and the University of Reggio Calabria (DSAT) for the Final international Symposium.

From the partner organisation 1 – **NEUSUP**, the researchers involved are as following: ER21, ER22, ER23, ER24, for 1month to FOCUS and 1 month to DSAT.

From the partner organisation 2 – **SDSU**, the researchers involved are as following: ER25, ER26, ER27, ER28, for 1month to FOCUS and 1 month to DSAT.

Table 3: List of Milestones

List and schedule of milestones					
Milest one n°.	Milestone name	WPs n°.	Lead <i>Beneficiary/</i> Participant organisation short name	Delivery date	<i>Comments</i>
1	Kick-off Meeting	1	NEUSUP	1 month	The Milestone n°1 is linked to the output: Inception report.
2	First Midterm Meeting	1	DSAT	6 month	The Milestone n°2 is linked to the output of the first Midterm evaluation report
3	First Scientific Workshop	1	NEUSUP	12 month	The Milestone n°3 is linked to the output Scientific report The Economic Development Strategies in Urban Neighborhoods
4	Second Midterm Meeting	2	SOBE	18 month	The Milestone n°4 is linked to the output Update midterm evaluation report on particular aspects: Urban Rural rationale and Community planning with respect CLUDs model.
5	Second Scientific workshop	2	SDSU	24 month	The Milestone n°5 is linked to the output Scientific report: The CLUD model and PPP urban management tool: an Action plan
6	Third midterm evaluation	3	FOCUS	30 month	The Milestone n°6 is linked to the output Update midterm evaluation second report: CLUDs and historical center, service supply and social issues
7	International Symposium	3	DSAT	36 month	The Milestone n°7 is linked to the output The CLUDs and its interdisciplinary aspects.

4.2 Scientific quality of the participants

The partnership is characterized by a common scientific field of study that is the city and its multidisciplinary aspects, concerning the general theme of urban policy and planning.

With respect this common theme each partner acquires an important role in the academic and scientific international studies.

The DSAT(coordinator) will involve:

4 Early Stage Researchers from the Doctorate Programme on Territorial Planning (ESR1, ESR2, ESR3, ESR4); 3 Experienced Researchers from post – doc programmes on urban planning ER1, ER2, ER3 5 Experienced Researchers from faculty staff ER4, ER5, ER6, ER7, ER8 with competences in: physical transformation of the city, from social to political aspects, spatial planning and urban competitiveness with respect Public Private Partnership, sustainable development with respect Energy saving aspects, European Development Space and its implications on Italian urban network, landscape and environmental aspects with respect city and rural villages.

1 Managerial Staff – MANAG1 with advanced skill and competence in EU funds reporting and management.

1 Technical Staff – TECHN1with skill and competence in EU funds reporting and management.

The SOBE partner will involve:

4 Early Stage Researchers from PH-D and Master Programs (i.e. Master Degree Regeneration and Urban Renewal) (ESR5, ESR6, ESR7, ESR8); 1 Experienced Researchers from post – doc programme on urban planning ER9; 3 Experienced Researchers from faculty staff ER10, ER11, ER12, with competences in, real estate and its impact of the city transformations, community planning and its impact on the stakeholders participation, sustainable strategies for decision making in the Built Environment and sustainable governance, by focussing on Urban regeneration, sustainability, governance.

The SLU Partner will involve

4 Early Stage Researchers from PH-D and Master Programs (i.e. Master Degree in Sustainable Development) (ESR9, ESR10, ESR11, ESR12); 1 Experienced Researchers from post – doc programme on urban planning ER13; 2 Experienced Researchers from faculty staff ER14, ER15, with competences in the urban-rural territorial dynamic, in an integrated perspective, the urban-rural interactions in physical planning, with specific attention for the role of agriculture and the importance of the food chains in sustainable planning.

The FOCUS partner will involve:

4 Early Stage Researchers from the Doctorate Programme on Urban Planning (ESR13, ESR14, ESR15, ESR16);

1 Experienced Researchers expert in “Centri Commerciali Naturali” ER16;

4 Experienced Researchers from faculty staff ER17, ER18, ER19, ER20 with competences in revitalization of historical centres, mobility and urban regeneration, cultural heritage economic value

The NEUSEP partner will involve 4 Experienced Researchers from faculty staff ER21, ER22, ER23, ER24 with competences in regional, national, and state labor markets, Transport Economics and Policy, Public Economics and Microeconomics, cultural economics, industrial organization, competitive strategy, and operations management

The SDSU partner will involve 4 Experienced Researchers from faculty staff ER25, ER26, ER27, ER28 with competences in: Urban regeneration projects as comprehensive attempts to retrieve the decline in urban areas and Public Administration and Policy, Legislative Institutions.

4.3 Complementarities/synergies between the participants

The Complementarities/synergies between the partners is based on a cooperative approach for benchmarking process to assess the right explanation of CLUDs model as evolution of the BIDs ones.

A feasibility analysis of applying the American model into the European context and vice-versa

In this context, it is important to stress that we assume the case studies as specific examples of knowledge transfer, making what can otherwise be an esoteric concept “real”. The experimentation through pilot case studies allows us at pointing out how the introduction of the broader territorial context as “territorial milieu” in the logics of the BIDs can generate a new urban management model – CLUDs – more sustainable and feasible not only for large cities but also for small ones. Business Improvement Districts (BIDs) are models which better addressed the decline of urban centres. First BIDs date back to the '70 in the US. They are private institutions aimed to provide supplemental services in underserved urban areas. Starting from the advanced experience of BIDs application in North America, where BIDs exist in almost every one of the top 50 largest cities, we combine the recent experience developed by some UK cities with the idea under the CLUDs model that even in those areas, in which a critical mass is not achievable yet, it will be possible to fill the gap by involving actors from the broader territorial context (like an Italian “distretto”), which can have an interest in sharing responsibility for maintaining a high level of competitiveness in one concentrated area and deliver their goods in the CLUD.

In this way we intend to respond to the political issue, driven by the evolution of urban regeneration theory, that is twofold: the former is linked to the feasibility to export to USA urban small centres network the logics of CLUDs by expanding the existence of BID in the surrounding through the new model implementation.

The latter is linked to the rationale of the CLUD that is to provide critical mass to weak urban area through the connection with a broader network of local producers, thus fostering the concentration of services (urban competitiveness) by connecting them to the production of goods in a wider territorial milieu (urban-rural balance). The history and culture of European cities’ reveal the importance of public spaces such as streets and plazas which are deeply influenced by the commercial functions they host. Local retailing models, often integrated with the production of typical services and occasionally even with handcraft traditions and/or locally produced food, in some cases determined the form and structure of European urban areas. More generally, a higher level of commercial/(productive) - residential integration is still related to vibrant urban environments, which are rich in urban life and social relations.

From the social point of view, it is widely recognized that integrated urban environments often contribute to a higher level of safety because of the social control on the public spaces depending on their continuous use; for the same reason, they are less likely to become blighted area thanks to the involvement of local community in preserving their values.

From the environmental point of view, the residential – commercial balance is a fundamental tool in securing less car- oriented living model, as small retailers allow residents to provide their everyday needs by walking ; thus, it represents a real and proper pillar in ensuring urban sustainable lifestyle. Furthermore, the link between small retailers and niche local production, like as food, helps to avoid useless freight

transportation's cost, as well as reinforces the relation between urban and rural environment.

Although these are remarkable and valuable features in the traditional European urban model, nowadays the changes in the international retail organization system are deeply impacting on the commercial functions of some urban areas. In particular, shopping malls and other large shopping centres present potential forces for dramatically reshaping the urban and suburban landscapes.

The core idea of CLUDs is to incorporate a more sustainable and communitarian approach in the neo-liberal one of the contemporary BID, thus matching a need which is common both to the American and to the European BIDs. In this sense, the feasibility of the policy transfer is supported by the presence of a tradition of studies on policy transfer of BIDs across US and Europe, and by the common need for the improvement of this tool, that the research team intend to match through a joined effort which puts together insights from US and Europe and through the circulation of the findings across the partners.

5 Transfer of Knowledge

5.1 Quality and mutual benefit of the transfer of knowledge

Effective knowledge transfer strategies rely on the capacity of each partner to shape its knowledge transfer approaches and activities in partnership with its various communities, and to respond creatively to the distinctive needs of those communities.

In the following figure is synthesized the conceptual framework of the transfer knowledge of the CLUDs project.

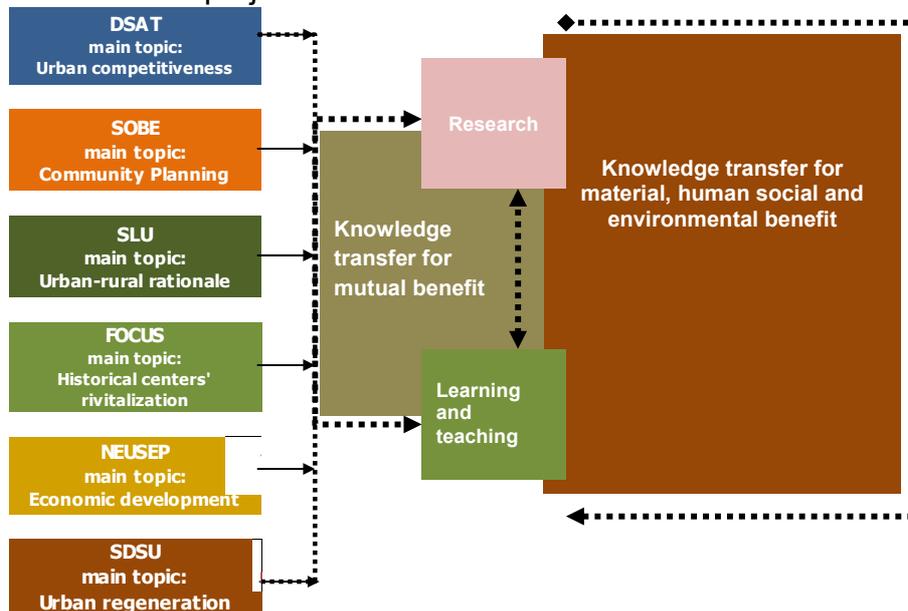


Figure 2 Conceptual framework of the transfer of knowledge of the CLUDs project

The CLUDs project works towards two phase., Each phase, indeed, can be structured in three common actions: Training – related to the training activities the researchers should attain to develop the research project. Meeting – related to share common methodologies and/or organizing respective tasks to develop the research project Workshop – related to reporting of updating research results. For each stage it is planned the target audience more suitable to the ongoing research activities.

CLUDs

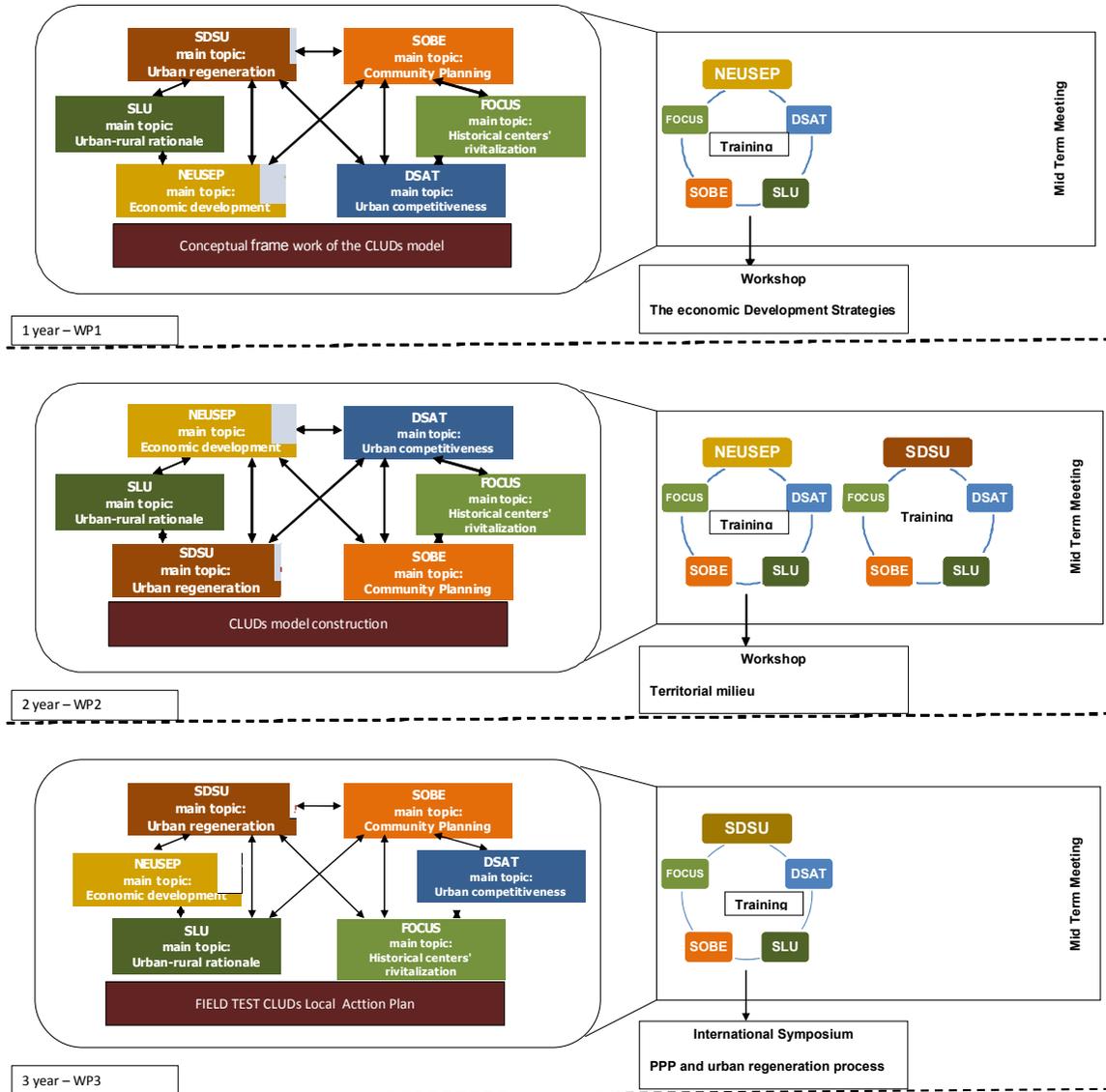


Figure 3 Flow chart of the transfer of knowledge of the CLUDs project

6 Implementation

6.1 Capacities (expertise/human resources/facilities/infrastructure) to achieve the objectives of the planned cooperation

The involved partners all belong to leading institutions in the educational field, which allow a well organized management structure, generally supporting research activities undertaken by their staff members as part of their normal duties. In particular, the involved researchers are part of well organized departments, supported by their respective Faculty Research Offices, which advise them on all the local formal procedures needed to put the research programme forward. As a matter of fact, the bid itself has been produced in collaboration with the administrative staff of the European partners' respective Research Offices.

The European partners as a team will be supported throughout the whole period of implementation of the Marie Curie grant by the Research Office of the University of Reggio Calabria, which will advise the coordinator in her role of Management Authority.

At this aim, the managerial and technical staff of the Research Office of the University of Reggio Calabria will be fully involved and play an active role in the international exchange.

In particular, two staff members will follow and support the European partners during part of their exchanges, to properly check all the administrative, managerial and technical issues related to the delivery of the project. Moreover, they allow us properly implementing in the best possible way all the actions which will follow the exploitation of the research project in itself, thus guaranteeing through an effective dissemination of the program that the long-lasting relationship across the EU and the US partners will be ensured.

The management staff of each department/school is capable to manage expenditure and is trained on European procedures about account rules and audit control.

The cooperation among all partners will be furthermore assured by the construction of a dedicated website, that will be built for the research and training activities. The website will collect all documents produced throughout the programme implementation, thus allowing us sharing information and knowledge also with the larger community.

The financial management of the project is aimed at ensuring a clear and transparent record of the expenditure's chain at each partner's level, and is focused on a robust audit trail procedure aimed at making the complete traceability of the assistance transparent.

Each partners of the exchange programme proposal has an adequate structure in terms of equipment (workstation, software and plotter) to develop both training and research activities.

In particular, this project will be implemented by following a project management oriented approach, which will be based on the concept of the on-going evaluation aimed at monitoring, assessing and improving the research implementation process.

The evaluation process of the achievement grade of the expected results while the implementation of the research respond to four fundamental objectives:

1. Minimizing the risk of turning from expected results
2. Maximizing the quality of the research activities to reach the research results
3. Maximizing the innovation grade reachable by the research project
4. Increasing the research internationalization

In particular, the evaluation process is part of the kick off meeting of the research. During the kick off meeting the "Management Report of the research project" will be prepared. It will be articulated by the work packages of the entire research. In particular, the Report will include specific Road Maps for each WP. The Road Map will define evaluation indicators finalized to:

CLUDs

- a) Capture implementation risk and put in action mixed adjustments to guarantee the research objectives attainment.
- b) Define implementation tools by the configuration on innovative scenarios in the field of the research.
- c) Identify transferability criteria to facilitate the internationalization process of the research.

Road Map						
Operative Plan of the research project						
Work package:	Date	Specific Objective:				
OUTPUT						
PERFORMANCE INDICATORS	Description					
RESULT INDICATORS	Description					
IMPACT INDICATORS	Description					
CONTRIBUTION TO THE GENERAL OBJECTIVE OF THE RESEARCH	1 st Indicator	2 nd Indicator	3 rd Indicator	4 th Indicator	5 th Indicator
ACTIVITY	1	2	3			
LEVEL OF EXPECTED IMPLEMENTATION						
CORRELATED SEMINARS	Name		Specific Activity			
WORKSHOP	Name		Specific Activity			
INTERNATIONAL TRACK	Activity					
	1:					
	2:					
STRENGTH AND WEAKNESS						
BEST PRACTICE						
FUNCTIONAL ORGANIZATION TO REACH THE WP OBJECTIVES						

Figure 4 Example of Road Map to be implemented

To support the management activities of the Road Maps, the Report will include the elaboration of the operative plan in form of a Gantt chart.

The Gantt chart will include for each Work package the information of activities: timing, deliverables, milestones, critical points and resources involved.

An ongoing evaluation approach will be followed throughout the whole implementation process of the research project, by exploiting the potential of the mid-term meetings also in order to self- assess the partial results. External expert, in particular from the local stakeholders community, will be invited, particularly during the Local Action Plan development phase.

6.2 Appropriateness of the plans for the overall management of the exchange programme

The management plan of the exchange scheme is supposed:

- To ensure that the training activities are suitable to achieve the expected result within research programme;
- To ensure that the knowledge share process is feasible from the beginning of the activities;
- To encourage the well exploited of the complementarities and synergies between the partners.

As concerns the first objective, the management plan will establish a system of local/host tutor who will be responsible of the ongoing training and research activities. To facilitate the management of these activities, three midterm meeting will be held, one for each year, with the objective to make different step of programme process evaluation. The first midterm meeting will provide insights into the performance of programme together with

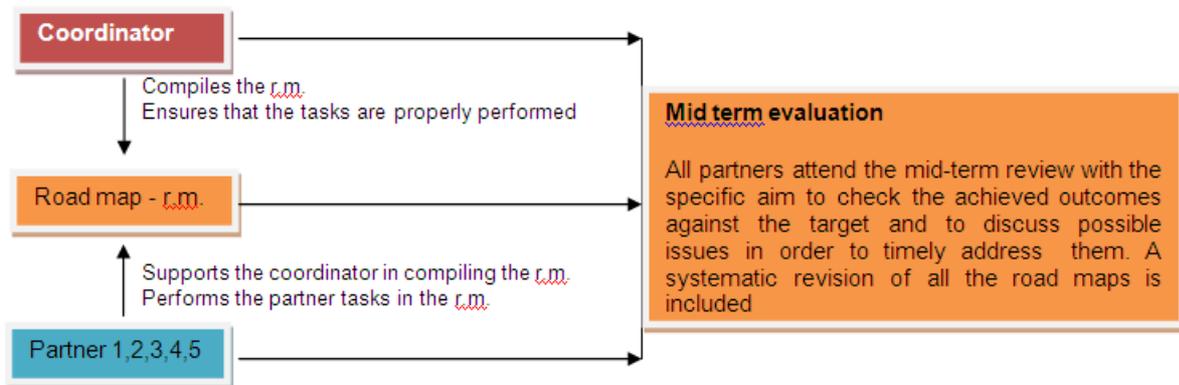
recommendations for the improvement of the quality and relevance of activities (training and research). The second midterm meeting will be an update of the midterm evaluation and will focus on the issues where the programme can add most value. The third midterm meeting will have the task to prepare the structure and the main issues of the international symposium that will be held at the end of the programme.

As concerns the second objective, the management plan will establish the website built and the organization of two workshop at the end of the first and second year. The workshops will open to a wider target audience and will be about the focuses coming from midterm meeting.

As concerns the third objective, each university will capitalize the analysis and the research on pilot case study by Focusing on CLUDs innovative tool, urban regeneration actions and policies can better spread the positive effect on both big and small cities and drive through new urban sustainable systems by the right combination of all aspects – social, economic etc.

Strategy of monitoring the advancement of the project.

The strategy of monitoring of advancement of the project will be centred on the implementation of the road maps, compiled by the coordinator with the support of all partners. The road maps will allow all partners continuously checking the achieved outcomes against the foreseen targets and having clear all the partners tasks. The circulation of the road maps will be ensured by the coordinator, which will also take responsibility for monitoring that each partner is effectively putting forward all the necessary actions to fill possible gaps (mixed adjustments). Moreover, the mid-term evaluation meeting will be specifically intended to make all partners focus on the systematic revision of all the achieved outcomes and to discuss if any further adjustment is needed to perform the objectives.



Declaration of availability of funds for the USA partner.

The US partner will be shortly sign a formal declaration of availability of funds. The two Declarations of availability of funds from Northeastern University – Department of Economics and from San Diego State University arranges the Annex 1.1 to the current document.

7 Impact

7.1 Relevance of the proposed partnership to the area of collaboration and for the ERA
 With respect to the six main dimensions of the European Research Area (Realising a single labour market for researchers, Developing world-class research infrastructures, Strengthening research institutions, Sharing knowledge, Optimising research programmes and priorities, Opening to the world: international cooperation in S&T), the relevance of the proposed partnership for the ERA can be demonstrated by the following remarks:

CLUDs

1. The CLUD exchange will ensure effective "brain circulation" within Europe, by allowing a relevant group of well balanced early and experienced researcher to share their knowledge both within Europe and with the larger scientific community
2. While a difficulty for setting up new forms of Pan-European research infrastructures is the lack of a legal structure allowing the creation of appropriate partnerships, our project aims at creating a network of Research Office, thus building a common platform of shared rules and regulations, across the involved institutions.
3. Through the project management approach, the research project will allow us linking public funding to output and performance; through the ICTs (Skype videoconferences and website) we will create a real and proper research community and will be able to establish a virtual centre of excellence driven by the durable partnership which will follow the implementation of the research project
4. The strong research need on the CLUD topic will support an effective knowledge sharing and transfer to the private sector
5. As already demonstrated, the CLUD research project is already contributing to optimize the research resources from national and local funds
6. The long-lasting relationship which can be foreseen with the Third country involved in the research ensures the contribution of the CLUD Project to the objective of increasing international cooperation and opening European researchers to the world.

7.2 Potential to develop lasting collaboration with the eligible *Third country* participants.

The proposal aims at significantly constructing a network of beneficial international research collaborations between the 4 European Departments and School (DSAT Reggio Calabria, FOCUS Rome, SOBE Salford, SLU Uppsala) and the two USA universities (the the School of Public Policy and Urban Affairs (Northeastern University) and the School of Public Affairs (San Diego State University, CA)) in the field of urban regeneration with particular attention on Public Private Partnerships evaluation models.

The international and interdisciplinary group in the field of PPP applied to urban regeneration process will have the objective to extend the joint training and research activities by involving other partners from EU and USA. The extension of the network is important to develop further aspect of the research such as the impact on public services supply (public transportation, safety, waste, etc), the impact on the rate of energy safe by increasing the use of appropriate technology for housing and building, the impact on new service to business start up, the impact of structural change in rural-urban pattern of the city. Central place in the mechanism of business start-up and local socio-economic development has urban renewal and restoration of historical and cultural heritage.

The international permanent and stable engagement of the partners will be ensured by one of the main research project output, which is the Permanent Symposium on innovative PPPs.

The potential of the CLUD project to develop lasting collaboration with the US partner is guaranteed by the importance of the topic, which can be considered of mutual interest for both EU and US sides, and will therefore keep on capturing the researchers' interested over the year. By establishing a sort of ICTs common platform for the ongoing knowledge sharing and discussion process through the web site, the partners from both the EU and the US sides will likely keep on interacting and producing innovative concepts on PPPs also after the Marie Curie grant will be utilised, also because the stakeholders involvement in the research delivery will push the researchers to move forward even after the Marie Curie program will be completed, thanks to its deliverable which can be considered suitable for further development according to the evolution of the urban management tools.

8 Ethical Issues - ETHICAL ISSUES TABLE

Research on Human Embryo/ Foetus		YES	Page
*	Does the proposed research involve human Embryos?		
*	Does the proposed research involve human Foetal Tissues/ Cells?		
*	Does the proposed research involve human Embryonic Stem Cells (hESCs)?		
*	Does the proposed research on human Embryonic Stem Cells involve cells in culture?		
*	Does the proposed research on Human Embryonic Stem Cells involve the derivation of cells from Embryos?		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	
Research on Humans		YES	Page
*	Does the proposed research involve children?		
*	Does the proposed research involve patients?		
*	Does the proposed research involve persons not able to give consent?		
*	Does the proposed research involve adult healthy volunteers?		
	Does the proposed research involve Human genetic material?		
	Does the proposed research involve Human biological samples?		
	Does the proposed research involve Human data collection?		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	
Privacy		YES	Page
	Does the proposed research involve processing of genetic information or personal data (e.g. health, sexual lifestyle, ethnicity, political opinion, religious or philosophical conviction)?		
	Does the proposed research involve tracking the location or observation of people?		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	
Research on Animals		YES	Page
	Does the proposed research involve research on animals?		
	Are those animals transgenic small laboratory animals?		
	Are those animals transgenic farm animals?		
*	Are those animals non-human primates?		
	Are those animals cloned farm animals?		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	
Research Involving Developing Countries		YES	Page
	Does the proposed research involve the use of local resources (genetic, animal, plant, etc)?		
	Is the proposed research of benefit to local communities (e.g. capacity building, access to healthcare, education, etc)?		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	
Dual Use		YES	Page
	Research having direct military use		
	Research having the potential for terrorist abuse		
	I CONFIRM THAT NONE OF THE ABOVE ISSUES APPLY TO MY PROPOSAL	X	

PART C

Total duration of the project	A = Monthly leaving allowance	B = Travel Allowance	C = Career exploratory allowance	D = Contribution to the participation expenses of eligible researchers	E = Contribution to the research/training/transfer of knowledge programme expenses	F = Contribution to the organisation of international conferences, workshops and events	G = management activities (including audit certification)	H = contribution to overheads	I = Other types of eligible expenses / specific conditions	Total
Maximum EC contribution								€ 638,400	€ 638,400	

Table 5: Costs breakdown

Category I

Other types of eligible expenses / specific conditions: Contribution managed by the *beneficiaries* for expenses related to the mobility and networking activities of the seconded researchers in the partner institutions: fixed amount scheme (€1900³) per researcher per month (maximum 12 months per researcher) for a total duration of the project in the range 24-48 months.

9. Overall Maximum Community Contribution (Tables A3.1 & A3.2)

Tables A3.1 and A3.2 from the GPFs.

**A3.1:
Budget**

Project Number ¹	269142	Project Acronym ²	CLUDs		
One Form per Project					
Participant number in this project	Participant short name	Country	Number seconded researchers month	EU contribution / researchers month (€)	Total EU Contribution (€)
1	DSAT	Italy	104	2,100	218,400
2	SOBE	United Kingdom	68	2,100	142,800
3	SLU	Sweden	64	2,100	134,400
4	FOCUS	Italy	68	2,100	142,800
TOTAL (€)			304		638,400

**A3.2:
Indicative secondment table and allowance**

Project Number ¹	269142	Project Acronym ²	CLUDs
-----------------------------	--------	------------------------------	-------

³ For countries located a long distance from Europe (see list of eligible countries in the work programme), an additional long distance allowance of 200€ per exchanged staff member per month is paid to cover their higher travel costs.

CLUDs

Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
1	DSAT	Italy	NEUSUP	United States	Early Stage Researcher	8	2,100	0	0	16,800	
1	DSAT	Italy	SDSU	United States	Early Stage Researcher	4	2,100	0	0	8,400	
1	DSAT	Italy	NEUSUP	United States	Early Stage Researcher	8	2,100	0	0	16,800	
1	DSAT	Italy	SDSU	United States	Early Stage Researcher	4	2,100	0	0	8,400	
1	DSAT	Italy	NEUSUP	United States	Early Stage Researcher	8	2,100	0	0	16,800	
1	DSAT	Italy	SDSU	United States	Early Stage Researcher	4	2,100	0	0	8,400	
1	DSAT	Italy	NEUSUP	United States	Early Stage Researcher	8	2,100	0	0	16,800	
1	DSAT	Italy	SDSU	United States	Early Stage Researcher	4	2,100	0	0	8,400	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	6	2,100	0	0	12,600	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	6	2,100	0	0	12,600	
Participant number in this project	From	To	Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)		
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Experienced Researcher	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Management Staff	1	2,100	0	0	2,100	
1	DSAT	Italy	SDSU	United States	Management Staff	1	2,100	0	0	2,100	
1	DSAT	Italy	NEUSUP	United States	Technical Staff	2	2,100	0	0	4,200	
1	DSAT	Italy	SDSU	United States	Technical Staff	1	2,100	0	0	2,100	
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	

CLUDs

Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	6	2,100	0	0	12,600	
2	SOBE	United Kingdom	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	NEUSUP	United States	Early Stage Researcher	2	2,100	0	0	4,200	
2	SOBE	United Kingdom	SDSU	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	

Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	NEUSUP	United States	Early Stage Researcher	2	2,100	0	0	4,200	
3	SLU	Sweden	SDSU	United States	Early Stage Researcher	6	2,100	0	0	12,600	
4	FOCUS	Italy	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
4	FOCUS	Italy	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
4	FOCUS	Italy	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
4	FOCUS	Italy	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	

CLUDs

Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
4	FOCUS	Italy	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
4	FOCUS	Italy	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
4	FOCUS	Italy	NEUSUP	United States	Early Stage Researcher	4	2,100	0	0	8,400	
4	FOCUS	Italy	SDSU	United States	Early Stage Researcher	8	2,100	0	0	16,800	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	NEUSUP	United States	Experienced Researcher	2	2,100	0	0	4,200	
4	FOCUS	Italy	SDSU	United States	Experienced Researcher	2	2,100	0	0	4,200	
5	NEUSUP	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
5	NEUSUP	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
5	NEUSUP	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
5	NEUSUP	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
5	NEUSUP	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	SOBE	United Kingdom	Early Stage Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
5	NEUSUP	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
6	SDSU	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
6	SDSU	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
6	SDSU	United States	DSAT	Italy	Experienced Researcher	3	0	2,100	6,300	0	
6	SDSU	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	

CLUDs

Participant number in this project	From		To		Seconded researcher ⁴³	Number seconded researchers month	EU contribution / researchers month (€)	Participant contribution / researchers month (€)	Total participant contribution (€)	Total EU Contribution (€)	Total (€)
	Participant short name	Country	Participant (MS/AC or ETC)	Country							
6	SDSU	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	SOBE	United Kingdom	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	FOCUS	Italy	Early Stage Researcher	1	0	2,100	2,100	0	
6	SDSU	United States	FOCUS	Italy	Experienced Researcher	1	0	2,100	2,100	0	
TOTAL (€)						344				638,400	722,400

Prefinancing: This amount is intended to provide the *beneficiary* with a float in between periods and it would be agreed during negotiations. As an indication, for projects with one of two reporting periods, the amount of the pre-financing could be between 60-80% of the total Community financial contribution

10. Grant agreement deliverables

A5: Reporting Periods

Project Number ¹	269142	Project acronym ²	CLUDs
-----------------------------	--------	------------------------------	-------

One Form per Project

Reporting period	From month	To month	Total estimated eligible cost	Total requested EU contribution
1	1	18	319,200.00	319,200.00
2	19	36	319,200.00	319,200.00
	1	36	638,400.00	638,400.00

REPORT PERIOD	SCIENTIFIC MID-TERM REVIEW REPORT DUE AT MONTH	REPORTS* DUE AT MONTH
1	-	18
2	-	36

* They include the activity and management reports and the financial statement (Form C).

The Union support of Marie Curie Actions will be referenced in publications, conference papers, presentations and posters in connection with this project. This will include the sentence “This research was supported by a Marie Curie International Research Staff Exchange Scheme Fellowship within the 7th European Community Framework Programme”, as well as, if relevant, the EU and Marie Curie logos.

CLUDs

ENDPAGE

PEOPLE
MARIE CURIE ACTIONS

International Research Staff Exchange Scheme
Call: FP7-PEOPLE-2010-IRSES

Annex I

“CLUDs”

CLUDs

Letterhead San Diego State University – School of Public Affairs

To Prof. Carmelina Bevilacqua
Scientific coordinator of CLUDs project
DSAT Università degli Studi Mediterranea di Reggio Calabria
Via Melissari Feo di Vito
89124 Reggio Calabria
ITALY

**Subject: Programme “PEOPLE” - Call identifier: FP7-PEOPLE-2010-IRSES
Proposal No 269142 – Acronym CLUDs– fund availability**

We the undersigned legal representatives of partner organisation “San Diego State University – School of public Affairs” declare of availability of funds to pursue the expected results of the CLUDs for our planned outgoing staff.

Yours sincerely

San Diego,

Signed by
Prof. Louis M. Rea
Dean of the School of Public Affairs

CLUDs

Letterhead Department of Economics Northeastern University

To Prof. Carmelina Bevilacqua
Scientific coordinator of CLUDs project
DSAT Università degli Studi Mediterranea di Reggio Calabria
Via Melissari Feo di Vito
89124 Reggio Calabria
ITALY

**Subject: Programme “PEOPLE” - Call identifier: FP7-PEOPLE-2010-IRSES
Proposal No 269142 – Acronym CLUDs– fund availability**

We the undersigned legal representatives of partner organisation “Northeastern University – Department of Economics” declare of availability of funds to pursue the expected results of the CLUDs for our planned outgoing staff.

Yours sincerely

Boston,

Signed by
Prof. Steven A. Morrison
Chair of Department of Economics